

## Reference Certificate

I the undersigned,

Florence Barthélémy, holding the permanent position as Head of Department ranking as Project Director in the IT Direction of Cegetel (a subsidiary of Vivendi-Universal),

Tour Acacia, 13 Esplanade du Général de Gaulle, F92060 La Défense Cedex.

hereby attests that

Mister Christophe Robin held the following position, in our department, Project Manager during a period of 2 years (Oct. 1999 – Sept. 2001). As an Information System Consultant, Mister Robin has notably exercised the following responsibilities:

- Coordinating and managing tripartite transversal relationships (client, network, billing)
- Delivery of market-cost and time-to-market global IS solutions for Indian Ocean BU (S.R.R.) clients
- Complete working out of yearly S.R.R. budgets
- Complete responsibility of per-project budgets
- Technical aid to Project Promoter ("Assistance à Maîtrise d'Ouvrage"), support for BU and coordination with clients (development of project contracts).

Within this environment, Mister Robin was constantly required to adapt to new problems and needs associated with our sector. His organisational skills and relational, managerial and technical capabilities combined with his professionalism provided a required solution to our needs. He has consistently demonstrated his abilities throughout the period he spent at our site.

It is with pleasure that I positively state that Mister Robin gave us full satisfaction in his endeavour to full fill his duties within our company.

Paris (La Défense) - France, Monday, 1<sup>st</sup> of October 2001.

Florence Barthélémy, IT Project Director.

